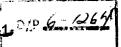


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MEMORANDUM FOR: Executive Director

SUBJECT

: Comments on the Draft Notice

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- l. I have read your draft of the proposed Headquarters Notice on coordination responsibility for Research, Development and Engineering (RD&E) and forward the following comments in response to your office's request for consideration and advice. I will limit my comments to the proposed notice's effect on technical support and operations in the Clandestine Services.
- 2. I agree with the objectives stated in the draft notice. The Clandestine Services can readily comply with the planning and programming parts of the system which is proposed, and it seems quite workable. In other words, I see no difficulty in submitting Clandestine Services Development and Engineering program plans, including cost estimates, for coordination and consolidation by the DD/S&T into an Agency RD&E plan. This procedure represents an advance over the present budget and planning methods, and as such seems to be in order.
- 3. I also see little or no problem in submitting any major reprogramming of approved funds to the DD/S&T for coordination. However, a degree of flexibility in reprogramming Development and Engineering activities represents the heart of the Clandestine Services' ability to be responsive to changing operational requirements.

**ILLEGIB** 





- 4. There are two points in the draft notice which give me cause for concern, as follows:
  - a. The proposal that all proposed Clandestine Services Development and Engineering procurements and expenditures be reviewed by the DD/S&T during the program year, prior to their submission to me.
  - b. The absence of any provision for Clandestine Services' participation in the program planning and reprogramming of those DD/S&T elements which are committing Agency assets in support of Clandestine Services requirements.
- 5. As regards the first point above, I feel that, for the Clandestine Services, our present arrangements adequately protect the Agency's interests. Under these arrangements, competent scientific officers in TSD afford a careful technical review to all Expenditures are specif-25X1A expenditures ically reviewed by me, with the DD/S&T and his Staff available to me are reviewed by yourself 25X1A for advice. Expenditures and the DDCI. The operational pertinence of these project packages is suitably reviewed through other mechanisms under present use within the Clandestine Services. TSD forwards four to five hundred RD&E project packages per year to the Office of Logistics. The proposed review of each of these actions by the DD/S&T seems to superimpose another layer of scrutiny which I believe to be unnecessary. I feel that such a proposed review will vitiate the otherwise progressive features of the proposed draft notice.
- 6. The second point which concerns me needs no elaboration. Neither currently implemented procedures nor those proposed by this notice afford an adequate review by the Clandestine Services of DD/S&T RD&E activities planned, programmed or reprogrammed against Clandestine Services requirements.

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7. In summary then, I think the objectives of the Notice are good ones, and I can readily comply with most of them. On the other hand, I object to the proposal for the DD/S&T to review all Development and Engineering expenditures, after they have already been coordinated and approved as programmed or reprogrammed activities. I see little to be gained by such a review, and much to be lost.

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Desmond FitzGerald'
Deputy Director for Plans